

**Committee:** Performance Select Committee  
**Date:** 21 September 2006  
**Title:** Risk management – update  
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**Agenda Item**

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Item for  
decision

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### Summary

- 1 The Council needs to have arrangements in place to ensure risks are well managed. A risk can be defined as an event that could have a significant impact on the likelihood of meeting priorities and objectives. This report updates Members about the Council's risk management arrangements and work undertaken to improve them since a previous report was submitted to this Committee in March 2006.

### Recommendations

- 2 The Risk Management Steering Group carry out a review to ensure sufficient progress is being made with embedding risk management at the Council. This is to include a self assessment against the key lines of enquiry in the use of resources assessment and what actions are required to move beyond the self assessment result.

### Background Papers

- 3 The Council's Risk Management Strategy (2006).  
Operational and Strategic Risk Registers.  
Audit Commission KLoE section 4.1 – The Council manages its significant business risks.

### Impact

Communication/Consultation	Revised Risk Management Strategy and associated improvement plan approved in February 2006.
Community Safety	There may be implications for the community and its safety if the Council fails to manage its significant business risks.
Equalities	There may be inequalities if the Council fails to manage its significant business risks.
Finance	There may be financial implications if the Council fails to manage its significant business risks.
Human Rights	Human Rights may be infringed if the Council fails to manage its significant business risks.
Legal implications	Litigation may result if the Council fails to manage its significant business risks.
Ward-specific impacts	All wards may be affected if the Council fails to manage its significant business risks.

## Risk management

Workforce/Workplace	The Council's workforce may be affected if the Council fails to manage its significant business risks Members and officers are likely to require training
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### Situation

- 4 The Council decided to improve its risk management arrangements in December 2005. The appendix attached to this report is a copy of the improvement plan agreed by the Council's Executive Management Team (EMT) and the Risk Management Steering Group (RMSG) in February 2006. Progress against the plan is recorded in the document. At the time of writing this report, five of the planned actions have been completed and two are partly completed. It is anticipated that outstanding actions will be well on the way to completion by the time of the next RMSG meeting. The Steering Group has overall responsibility for ensuring the improvement plan is delivered and Risk Registers subsequently monitored and updated. Once the improvement plan has been completed it is anticipated that the Council will have appropriate risk management systems in place.

### Risk Analysis

Risk	Likelihood	Impact	Mitigating actions
The Council fails to manage its significant business risks resulting in criticism and declining performance	Medium	High	Risk Management Strategy (2006) Risk Management Steering Group Strategic and Operational Risk Registers Project Management Toolkit

- 5 Further progress reports will be submitted to Members of this Committee at future meetings.